# CULP, INC.

# **Investor Information**

December 8, 2021





### FORWARD LOOKING STATEMENTS

This presentation contains "forward-looking statements" within the meaning of the federal securities laws, including the Private Securities Litigation Reform Act of 1995 (Section 27A of the Securities Act of 1933 and Section 21E of the Securities and Exchange Act of 1934). Such statements are inherently subject to risks and uncertainties that may cause actual events and results to differ materially from such statements. Further, forward looking statements are intended to speak only as of the date on which they are made, and we disclaim any duty to update such statements to reflect any changes in management's expectations or any change in the assumptions or circumstances on which such statements are based, whether due to new information, future events, or otherwise. Forward-looking statements are often but not always characterized by qualifying words such as "expect," "believe," "anticipate," "estimate," "intend," "plan," "project," and their derivatives, and include but are not limited to statements about expectations for our future operations, production levels, new product launches, sales, profit margins, profitability, operating income, capital expenditures, working capital levels, income taxes, SG&A or other expenses, pre-tax income, earnings, cash flow, and other performance or liquidity measures, as well as any statements regarding potential acquisitions, future economic or industry trends, public health epidemics, or future developments. There can be no assurance that we will realize these expectations, meet our guidance, or that these beliefs will prove correct.

Factors that could influence the matters discussed in such statements include the level of housing starts and sales of existing homes, consumer confidence, trends in disposable income, and general economic conditions. Decreases in these economic indicators could have a negative effect on our business and prospects. Likewise, increases in interest rates, particularly home mortgage rates, and increases in consumer debt or the general rate of inflation, could affect us adversely. The future performance of our business depends in part on our success in conducting and finalizing acquisition negotiations and integrating acquired businesses into our existing operations. Changes in consumer tastes or preferences toward products not produced by us could erode demand for our products. Changes in tariffs or trade policy, or changes in the value of the U.S. dollar versus other currencies, could affect our financial results because a significant portion of our operations are located outside the United States. Strengthening of the U.S. dollar against other currencies could make our products less competitive on the basis of price in markets outside the United States, and strengthening of currencies in Canada and China can have a negative impact on our sales of products produced in those places. Also, economic or political instability in international areas could affect our operations or sources of goods in those areas, as well as demand for our products in international markets. The impact of public health epidemics on employees, customers, suppliers, and the global economy, such as the global coronavirus pandemic currently affecting countries around the world, could also adversely affect our operations and financial performance. In addition, the impact of potential goodwill or intangible asset impairments could affect our financial results. Increases in freight costs, labor costs, and raw material prices, including increases in market prices for petrochemical products, can also significantly affect the prices we pay for shipping, labor, and raw materials, respectively, and in turn, increase our operating costs and decrease our profitability. Finally, disruption in our customers' supply chains for non-fabric components may cause declines in new orders and/or delayed shipping of existing orders while our customers wait for other components, which could adversely affect our financial results. Further information about these factors, as well as other factors that could affect our future operations or financial results and the matters discussed in forward-looking statements, is included in Item 1A "Risk Factors" in our recent Form 10-K and Form 10-Q reports filed with the Securities and Exchange Commission. A forward-looking statement is neither a prediction nor a guarantee of future events or circumstances, and those future events or circumstances may not occur.

### CULP AT A GLANCE

- Manufactures, sources, and markets mattress fabrics and upholstery fabrics for the furniture and bedding industries in North America and internationally.
- Global manufacturing and sourcing operations in the U.S., Canada, China, Haiti, Vietnam, and Turkey.
- Major clients include: Ashley Furniture, Casper, Corsicana, Flexsteel, Fusion Furniture, Kuka Home, La-Z-Boy, Resident Home, Serta Simmons Bedding, Tempur+Sealy, and others.
- Transformed business model.
- Founded in 1972.
- Experienced, long-term management team.

- Culp Business Segments
  - <u>Mattress Fabrics</u> Woven jacquard, knitted, including mattress covers, and converted fabrics for use in the production of bedding products
  - 53% of sales in FY 2021



- <u>Upholstery Fabrics</u> For use in the production of residential and commercial upholstered furniture
- 47% of sales in FY 2021



## CULP KEY FACTS

#### **Key Facts**

- NYSE: CULP
- Annual Indicated Dividend: \$0.46
- Dividend Yield: 4.34<sup>%(1)</sup>
- ✤ 52-Week Range: \$10.11 \$17.88<sup>(2)</sup>
- Shares Outstanding: 12,709,810<sup>(3)</sup>
- ✤ FY2021 Revenues: \$300 million
- Experienced, Long-Term Management Team

#### **Capital Structure**

- Strong Balance Sheet
- Total Cash & Investments: \$36.6 million (3)
- No Outstanding Debt <sup>(3)</sup>
- Shareholders' Equity: \$128.5 million (3)

#### <u>Other</u>

- Full-time Employees Worldwide : 1,540<sup>(3)</sup>
- Fiscal Year Ends: Sunday closest to April 30
- Public Accounting Firm: Grant Thornton
- Website: www.culp.com
- Corporate Headquarters: High Point, NC



### NYSE: CULP - Share Pricing

(1) Based on annual indicated dividend of \$0.46 per share and closing stock price of \$10.61 on November 30, 2021.

(2) As of November 30, 2021

(3) As of October 31, 2021

### INNOVATION LEADER, FOCUSED ON HIGH PERFORMANCE



- Profitable mattress fabrics and upholstery fabrics businesses, each with a leading market share
- Growth in U.S. housing and greater consumer focus on home environment, leading to increase in discretionary spending on home furnishing products
- Scalable multi-country platform (on-shore, near-shore, and off-shore for fabrics and covers)
- Stable, long-term supply chains in both businesses, which has been critical during pandemic-driven unprecedented disruption
- Experienced and dedicated innovation and design capabilities in both businesses
- Strong balance sheet position and disciplined use of capital
- Significant free cash flow generation over multiple years
- Since June 2011, the company has returned approximately \$72 million to shareholders in regular quarterly and special dividends and share repurchases

### SECOND QUARTER FISCAL 2022 FINANCIAL SUMMARY AND OUTLOOK FOR THIRD AND FOURTH QUARTERS

- Net sales for the second quarter were \$74.6 million, down 3.0% over the prior-year period, with mattress fabrics sales up 2.1% and upholstery fabrics sales down 8.5% compared with the second quarter of last year.
- Operating income was \$1.6 million, compared with operating income of \$4.5 million for the prior-year period.
- Sales for both divisions were affected by our customers' supply chain disruption for non-fabric components and their existing fabric inventory levels; operating performance was affected by cost headwinds across both divisions.
- The company's cash position remained strong at \$36.6 million, with no outstanding debt. Uses of cash for the first six months of fiscal 2022 included:
  - Increased inventory to support customers, get ahead of rising raw material costs, and prepare for the Chinese New Year holiday;
  - \$3.9 million for capital expenditures for machinery and equipment, IT security and infrastructure and new innovation campus;
  - \$1.4 million in start-up expenses for new Haiti cut and sew facility; and
  - \$2.7 million in regular dividends and \$1.8 million in share repurchases
- Increased regular quarterly dividend by 5% to 11.5 cents per share, or an annual rate of 46 cents per share.
- FY2022 Outlook for Q3 and Q4: Net sales and consolidated operating income for the third quarter of fiscal 2022 are expected to be sequentially comparable to the second quarter of fiscal 2022; expect strong improvement in net sales and consolidated operating income for the fourth quarter of fiscal 2022, as compared sequentially to the third quarter of fiscal 2022 and as compared to the prior-year fourth quarter.

# CAPITAL ALLOCATION DISCIPLINE

**Organic Growth** 

Fund working capital

• Fund Cap Ex for

• Pay down debt

mattress fabrics

- Culture emphasizing stewardship in capital utilization
- Focus on solid free cash flow generation
- Incentive compensation based on Economic Value Added (EVA) principles since 2011\*

#### Balanced Capital Deployment

\*For fiscal 2021, to support management's focus on liquidity and profitability in the current environment, incentive compensation will be based on free cash flow and operating income.

#### Acquisitions

- Will continue to evaluate strategic opportunities
- Must meet strict criteria
  - Not capital intensive
  - Low risk
  - Don't overpay
  - Cultural fit

#### **Shareholder Value**

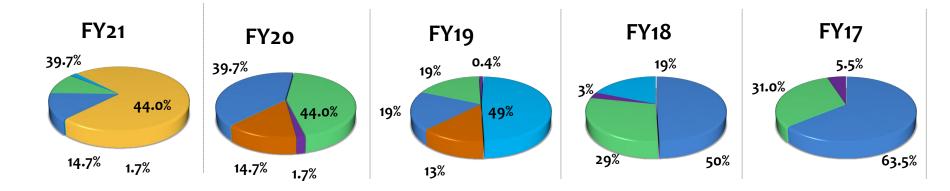
Annual dividend of \$0.46

#### Consider share repurchases or special dividends when adequate cash available, no need for additional Cap Ex, no potential acquisition opportunities, & no major economic concerns

#### **Build Excess Cash**

 If business or economic outlook is such that we decide against repurchasing shares and/or paying a special dividend, then we will build cash

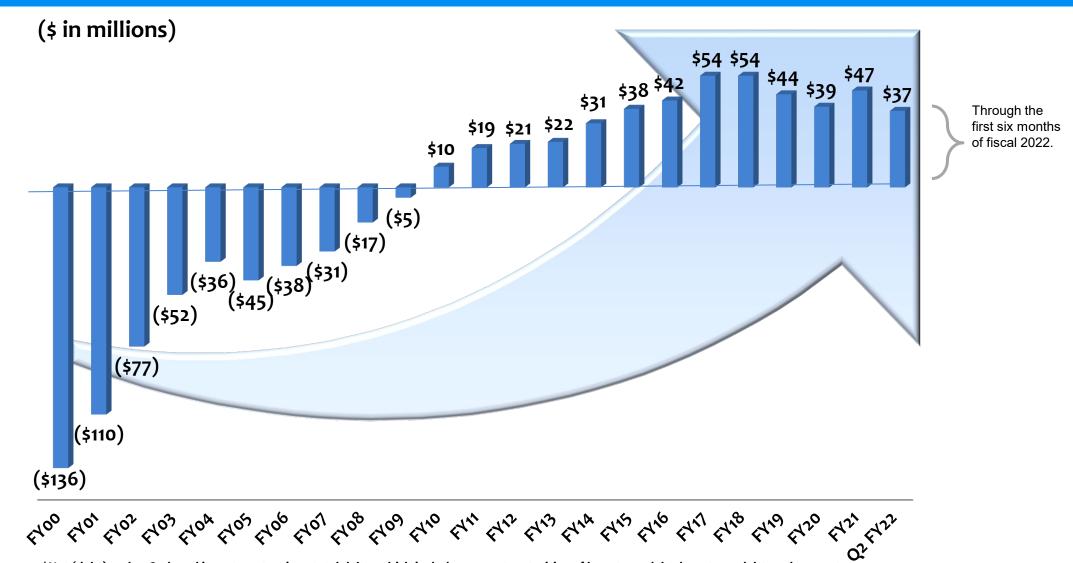
### **CAPITAL ALLOCATION**



	FY21	FY20	FY19	FY18	FY17	
Acquisitions	\$0.9	-	\$12.1	\$4.5	-	
Investment in Joint Venture	\$0.1	\$0.2	\$0.1	\$0.7	\$1.1	
Cap Ex, including payments that are vendor financed	\$6.7	\$4.6	\$4.7	\$11.8	\$12.9	
Dividends	\$5•3	\$5.1	\$4.7	\$6.8	\$6.3	
Share Repurchases	-	\$1.7	\$3.3	-	-	
Debt Repayments	\$38.4	_	_	_	_	
Total Capital Spent	\$51.4	\$11.6	\$24.9	\$23.8	\$20.3	
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Acquisitions
Cap Ex
Dividends
Share Repurchases
Debt Repayments
Investment in Joint Venture

### TRANSFORMATION – NET(DEBT)CASH\*



\*Net (debt) cash = Cash and investments minus total debt, which includes current maturities of long-term debt, long-term debt, and amounts outstanding under lines of credit.

# **RECENT STRATEGIC INITIATIVES**

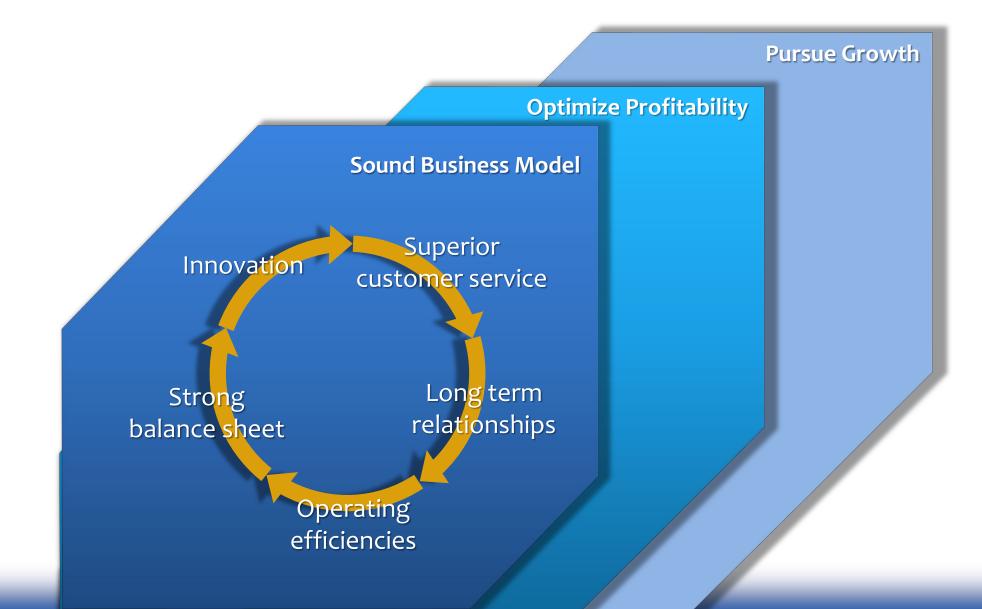
- Expanded capacity for cut and sewn upholstery kits with a recently completed new production facility in Haiti (completed during third quarter of FY 2022) to support committed demand from existing customer
- Expanded cut and sewn mattress covers in both Haiti and Asia, including increased capacity in Haiti through recent acquisition of remaining 50% ownership interest in existing joint venture
- Implemented multi-year plant consolidation and cost-management projects in mattress fabric operations in United States and Canada
- Invested in additional equipment to increase capacity for mattress fabric operations in North America
- Price increases implemented in both businesses, effective first quarter of FY 2022, to help offset higher freight and raw material costs and ongoing China foreign exchange rate fluctuations; additional surcharge implemented in both businesses during second quarter of FY 2022, and additional pricing actions being taken during third quarter of FY 2022, to help cover continued inflationary pressures
- Leveraged global platform during pandemic to meet surge in demand and address global supply chain challenges
- Currently evaluating expansion of Vietnam platform to add fabric production capabilities to existing cut and sew sourcing
- Focusing on progress on ESG initiatives for FY 2022

# RECENT STRATEGIC INITIATIVES (cont'd)

New innovation campus opened in downtown High Point, North Carolina, during the second quarter of FY22. This design-driven space brings together the company's most innovative and talented minds to foster collaboration across divisions and provide an everyday space to gather, meet with customers, develop new products, and showcase the company's technologies and innovations from fabric to sewn cover.



### PRINCIPLES UNDERLYING OUR SUCCESS





# CULP, INC.



CULP HOME FASHIONS

#### **Mattress Fabrics Division**



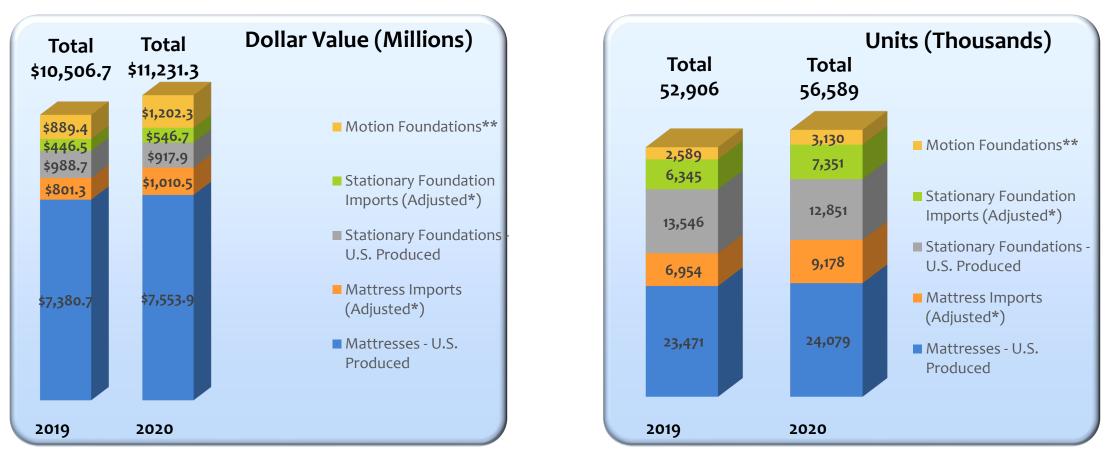
www.culphomefashions.com

# CULP, INC.

### **Mattress Fabrics Industry Overview**

### TOTAL U.S. MATTRESS MARKET (INCLUDING STATIONARY AND MOTION FOUNDATIONS)

#### Total U.S. Mattress Market for 2019 - 2020



Source – International Sleep Products Association (ISPA) 2020 Mattress Industry Trends Report

\*Adjusted Imports are adjusted +20% for equalization factor.

\*\*Includes all channels for Motion Foundations

### **TOP 15 U.S. BEDDING PRODUCERS**

		Estimated U.S. wholesale bedding shipments in \$ millions				
Rank	Company	2020	2019	% Change		
1	Sealy	\$1,646	\$1,436	14.6%		
2	Tempur-Pedic	\$1,378	\$1,115	23.5%		
3	Simmons	\$1,094	\$1,229	(11.0)%		
4	Serta	\$974	\$1205	(19.0)%		
5	Sleep Number	\$669	\$660	1.5%		
6	Ashley Furniture Industries	\$425	\$367	15.8%		
7	Corsicana	\$320	\$297	7.7%		
8	Therapedic	\$184	\$170	8.0%		
9	Restonic	\$149	\$129	15.5%		
10	Sherwood	\$140	\$155	(9.7)%		
11	Symbol	\$125	\$138	(9.4)%		
12	KIngsdown	\$98	\$103	(4.9)%		
13	Englander	\$95	\$111	(14.4)%		
14	E.S. Kluft	\$94	\$115	(17.8)%		
15	King Koil	\$91	\$91	even		
Total		\$7,482	\$7,321	2.2%		

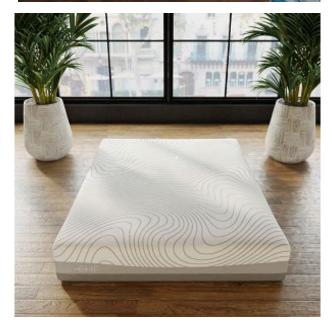
Source: Furniture Today Market Research, June 21, 2021

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# MATTRESS INDUSTRY – RECENT DEMAND TRENDS

- COVID-19 pandemic has generated increased consumer demand for overall comfort and wellness at home, with more discretionary spending on home furniture products, including mattresses
- Expanding growth opportunities for bed-in-a-box mattress covers, both in e-commerce and traditional retail
- Domestic mattress industry appears to be benefitting from preliminary anti-dumping duties imposed by U.S. Department of Commerce on mattress imports from seven countries
- Some continuing disruption in domestic mattress industry relating to low- priced mattress imports
- Industry promoting benefits of sleep for overall health
  - Mattress innovation is more than comfort. Today's consumers are focused on health, wellness, energy from sleep, and sustainability efforts
- Mattress industry has become a more decorative and innovative business





# CULP, INC.



CULP HOME FASHIONS

#### **Operational Review**







# **CULP HOME FASHIONS IS MARKET LEADER**

#### **Business Today**

- We believe that we are the largest producer of mattress fabrics in North America
  - Facilities in the U.S., Canada, and Haiti
- Global manufacturing and sourcing operations in the U.S., Canada, Asia, Haiti, and Turkey

#### **Strong Competitive Advantages**

- Design creativity, product innovation, & marketing point-of-purchase
- Globally competitive cost manufacturer with flexible & scalable platform
- Leading provider in all major categories
- World class customer service & distribution
- Global cut & sewn covers operation with on-shore, near-shore, and off shore capabilities
- Over \$100 million invested (Cap Ex and acquisitions) since 2005; expansion since 2016 included consolidation & addition of North American distribution platform
- Complete vertical integration within Canadian platform supporting full complement of finished products
- Commitment to environmental responsibility with landfill-free goal met at Stokesdale, NC facility & High Point, NC facility in 2020; ongoing development of products using recycled yarn

#### Mattress Fabric Sales (\$ millions)





\* Results significantly affected by COVID-19 pandemic in fourth quarter

#### Mattress Fabric Operating Income (\$ millions)

## **CULP HOME FASHIONS AT HOME**



### CULP HOME FASHIONS INNOVATIVE STYLING



### MATTRESS FABRICS KEY CUSTOMERS



# CULP, INC. CULP, INC. UPHOLSTERY F A B R I C S

**Operational Review** 

### MARKET LEADER IN UPHOLSTERY FABRICS

#### **Business Today**

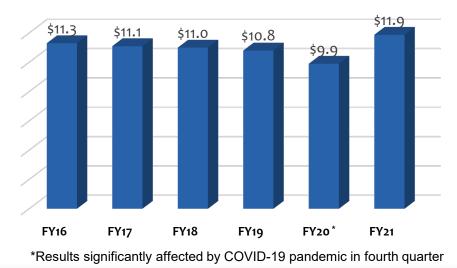
- One of the largest suppliers of residential furniture upholstery fabrics to the industry
- Recovering hospitality segment
  - Providing fabrics for furniture
  - Window treatments and soft goods
- ✦ Global operations
  - 3 plants in China, sourcing in Vietnam and Turkey; new plant in Haiti for cut & sewn upholstery kits

#### **Strong Competitive Advantages**

- Trusted business partner
- Product innovation and design trend leader
- Diverse product range, with emphasis on performance products
- Globally competitive cost structure
- Scalable Asian platform, with U.S. quality and service standards
- Experienced management team throughout global organization
- Stable and reliable global supply chain
- Exceptional quality, service, and delivery performance



#### **Operating Income\* (\$ in millions)**



## **CUF STRATEGIC BUSINESS MODEL**

- Leader in product innovation and design trends, including LiveSmart®, LiveSmart Evolve®, LiveSmart Outdoor®, LiveSmart Ultra™, and LiveSmart Barrier Plus™
- U.S. based company with a flexible and agile global platform capable of supplying our customers worldwide
- Mix of owned manufacturing and distribution facilities combined with a global network of strategic supply partners
- Multiple distribution options in the U.S., Canada, Asia, and Haiti
- Flexibility to provide both roll goods and sewn kits
- Focused on environmental and social responsibility



### NEW HAITI CUT AND SEW FACILITY

 New plant recently completed in Haiti will provide expanded capacity for production of cut and sewn upholstery kits to support committed demand from existing customer.



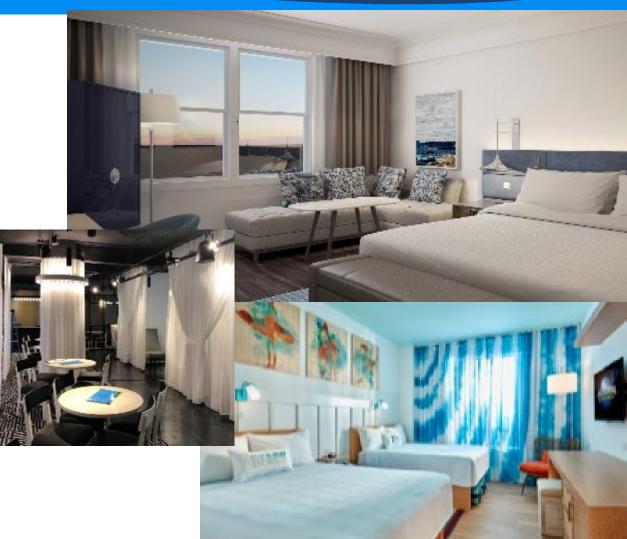


### CULP UPHOLSTERY FABRICS COLOR STORIES



# **READ WINDOW PRODUCTS**

- Acquired Read Window Products in Q4 FY18, a source for custom window treatments and other soft good products for hospitality industry
- Expanded the product range for the hospitality market to become a more complete room source for fabric
- A turn-key provider of window treatments offering
  - Measuring
  - Sourcing
  - Fabrication and Installation Services
- Combines Culp's outstanding design and global production capabilities with Read Window Products' expertise and strong customer relationships
- Business beginning to recover from significant disruption to travel and leisure industries that resulted from COVID-19 pandemic



# MULTIPLE UPHOLSTERY FABRICS INITIATIVES

### Extend core by leveraging innovation and global platform

- Expand strong brand of performance products under LiveSmart<sup>®</sup> umbrella
- Focus on environmental responsibility with LiveSmart Evolve<sup>®</sup>, our performance plus sustainability line
- Culp Express domestic lead times with China value
- Expand Cut & Sew business

#### Cross market upholstery with Mattress Fabrics division

# Expand market share in targeted markets

- Residential motion and stationary furniture
- Hospitality and commercial
- E-commerce market

#### **Geographic expansion**

- China domestic market
- Asia Pacific region
- Haiti cut and sew facility



Strong growth momentum

### UPHOLSTERY FABRICS KEY CUSTOMERS













L A 💋 В О Ү<sup>.</sup>

HNI

WYNDHAM

HOTEL GROUP

### WHY INVEST IN CULP

#### The Company

#### Proven Performance Record

- Successfully navigated industry changes – emerged a winner
- Strong performance with consistent sales growth
- Experienced management team



#### Capital Allocation

#### Balanced Capital Deployment

- Fund organic growth and capital expenditures
- Strategic acquisitions
- No outstanding debt
- Dividends and share repurchases

Returned over \$72 million to shareholders since 2011

#### The Platforms

#### Unique Operating Strengths

- Market leaders
- Unmatched capabilities
- Focus on product-driven strategy
- Exceptional design and innovation



# CULP, INC.

### **Supplemental Information**

### **EXECUTIVE MANAGEMENT**



Standing (from L to R): Ashley Durbin and Frank Saxon Sitting (from L to R): Ken Bowling, Boyd Chumbley, Cassandra Brown, Teresa Huffman, and Iv Culp

### **EXECUTIVE MANAGEMENT**

- Franklin N. Saxon Executive Chairman of the Board (38 years with Culp)
  - Joined Culp in 1983
  - Served in various senior management roles including Chief Financial Officer, President of Culp Velvets/Prints division and Chief Operating Officer
  - Named President and Chief Executive Officer in 2007
  - Named Executive Chairman in 2020

#### Robert G. Culp, IV – President and Chief Executive Officer (23 years with Culp)

- Employed with Culp since 1998
- Named President of Culp Home Fashions in 2004
- Named Chief Operating Officer in 2019
- Named President and Chief Executive Officer in 2020

#### Boyd Chumbley – President, Culp Upholstery Fabrics (37 years with Culp)

- Joined Culp in 1984 as controller for an upholstery plant
- Held various senior management positions in finance, operations and manufacturing
- Leads upholstery fabrics division including China operation

#### Cassandra Brown – President, Culp Home Fashions (38 years with Culp)

- Employed with Culp since 1983, serving in various capacities
- Named Chief Financial Officer of Culp Home Fashions in 2007, Executive Vice President in 2019, and President in 2020

# EXECUTIVE MANAGEMENT (CONT'D)

#### Kenneth R. Bowling – Executive Vice President and Chief Financial Officer (24 years with Culp)

- Joined Culp in 1997 as controller for Culp Velvets/Prints division
- Served as corporate controller and Vice President, Finance
- Became Chief Financial Officer in 2007

#### Ashley Durbin – Vice President, General Counsel, and Corporate Secretary (2 years with Culp)

- Joined Culp in 2019
- Previously worked with Culp as outside counsel in her role as a partner at the law firm of Robinson, Bradshaw & Hinson, P.A., in Charlotte, North Carolina

#### Teresa Huffman – Senior Vice President, Human Resources (35 years with Culp)

- Employed with Culp since 1986, serving in various human resources roles
- Named Vice President, Human Resources in 2008
- Named Senior Vice President, Human Resources in 2019

### **BOARD OF DIRECTORS**



Top (from L to R): Fred Jackson, Jonathan Kelly, Perry Davis Bottom (from L to R): Sharon Decker, Frank Saxon, John Baugh, Kimberly Gatling, and Iv Culp

# **BOARD OF DIRECTORS (CONT'D)**

### **Independent Director Bios**

#### John A. Baugh, CFA

- Mr. Baugh is the vice president of investor relations for PROG Holdings, Inc., a publicly traded fintech holding company that provides transparent and competitive payment options to consumers. Prior to joining PROG Holdings in September 2020, he was a sell-side analyst with Stifel Financial, serving as Managing Director, Senior Equity Research from 2005 2020, where he covered industries including home furnishings, retail, building products, and lease-town, including coverage of Culp, Inc. and many of its largest customers.
- Director since 2021
- Member of Compensation Committee; CG&N Committee; and Audit Committee (Chair)

#### Perry E. Davis

- Mr. Davis is the retired executive vice president of the Residential and Industrial Product segments for Leggett & Platt, Incorporated, a diversified manufacturer that designs and produces engineered products found in most home and automobiles.
- Director since 2019
- Member of Compensation Committee (Chair); CG&N Committee; and Audit Committee

#### Sharon A. Decker

- Ms. Decker is president of Tryon Equestrian Partners, Carolina Operations, an investment group responsible for the development and operation of a premiere sports complex and resort in Western North Carolina. She currently serves on the board of directors of Coca-Cola Consolidated, Inc., a nonalcoholic beverage maker and distributor, and serves on the Board of Trustees of the University of North Carolina at Charlotte.
- Director since 2019
- Member of Compensation Committee; CG&N Committee (Chair); and Audit Committee

# **BOARD OF DIRECTORS (CONT'D)**

### Independent Director Bios (cont'd)

### Kimberly B. Gatling

- Ms. Gatling is a partner and the Chief Diversity and Inclusion Officer at the law firm of Fox Rothschild LLP (formerly Smith Moore Leatherwood LLP).
- Director since 2021
- Member of Compensation Committee; CG&N Committee; and Audit Committee

### Fred A. Jackson

- Mr. Jackson is the retired chief executive officer of American & Efird LLC, a global manufacturer of sewing, thread, embroidery thread, and technical textiles.
- Director since 2016
- Lead Director; Member of Compensation Committee; CG&N Committee; and Audit Committee

### Jonathan L. Kelly

- Mr. Kelly is the founder and chief executive officer of Asymmetric Holdings Worldwide, a Greensboro, North Carolina-based investment holding company focused on investment strategy and capital allocation.
- Director since 2021
- Member of Compensation Committee; CG&N Committee; and Audit Committee

# SECOND QUARTER 2022 HIGHLIGHTS

			Cha	nge
GAAP	Q2 FY22	Q2 FY21	\$	%
Sales	\$74.6	\$76.9	\$(2.3)	(3.0)%
Operating income	\$1.6	\$4.5	\$(2.9)	(63.7)%
Operating income margin	2.2%	5.9%		(370) bp
Pre-tax income	\$1.3	\$3.9	\$(2.6)	(66.8)%
Pre-tax margin	1.7%	5.1%		(340) bp
Net income	\$0.9	\$2.4	\$(1.5)	(64.3)%
EPS per diluted share	\$0.07	\$0.19	\$(0.12)	(64.3)%

### SECOND QUARTER YTD 2022 HIGHLIGHTS

### (\$ in millions)

			Cha	nge
GAAP	FY22 YTD	FY21 YTD	\$	%
Sales	\$157.6	\$141.3	\$16.3	11.5%
Operating income	\$5.0	\$6.4	(\$1.4)	(22.5)%
Operating income margin	3.1%	4.5%		(140) bp
Pre-tax income	\$4.5	\$5.4	\$(0.9)	(17.9)%
Pre-tax margin	2.8%	3.8%		(100) bp
Net income (loss)	\$3.1	(\$0.3)*	\$3.4	NM
EPS per diluted share	\$0.25	(\$0.03)*	\$0.28	NM

\* Refer also to the Reconciliation of Selected Income Statement Information to Adjusted Results for the six-month period ending November 1, 2020, at the back of this presentation.

# Q2 MATTRESS FABRICS HIGHLIGHTS

			Cha	inge
	Q2 FY22	Q2 FY21	\$	%
Sales	\$40.9	\$40.0	\$0.9	2.1%
Operating Income	3.1	4.4	\$(1.3)	(28.4)%
Operating Income Margin	7.7%	10.9%		(320) bp
Depreciation	\$1.6	\$1.5	\$0.1	3.3%

# Q2 YTD MATTRESS FABRICS HIGHLIGHTS

			Change		
	FY22	FY21	\$	%	
Sales	\$83.9	\$76.1	\$7.8	10.3%	
Operating Income	6.8	6.2	\$0.6	8.4%	
Operating Income Margin	8.0%	8.2%		(20) bp	
Depreciation	\$3.1	\$3.1	(\$0.1)	(1.9)%	

# Q2 UPHOLSTERY FABRICS HIGHLIGHTS

			Cha	inge
	Q2 FY22	Q2 FY21	\$	%
Sales	\$33.7	\$36.8	\$(3.1)	(8.5)%
Operating Income	\$1.0	\$3.3	\$(2.3)	(68.7)%
Operating Income Margin	3.1%	8.9%		(580) bp
Depreciation	\$0.2	\$0.2	\$0.0	(9.3)%

# Q2 YTD UPHOLSTERY FABRICS HIGHLIGHTS

			Cha	inge
	FY22	FY21	\$	%
Sales	\$73•7	\$65.2	\$8.5	13.0%
Operating Income	3.3	5.4	\$(2.1)	(39.0)%
Operating Income Margin	4.5%	8.3%		(380) bp
Depreciation	\$0.4	\$0.4	\$0.0	(1.5)%

# FREE CASH FLOW\*

### (\$ in millions)

	Q2 FY22 YTD	Q2 FY21 YTD
Net income	3.1	(0.3)
Depreciation, amortization, & stock-based compensation	4.4	4.2
Deferred taxes, other	(0.1)	5.0
Gross cash flow	7.4	8.9
Cash flow from working capital and changes in other assets/liabilities	(8.7)	13.8
Cash flow from operations	(1.3)	22.7
Capital expenditures, including payments that are vendor financed	(3.9)	(2.1)
Investment in unconsolidated joint venture	(0.0)	(0.1)
Other	(0.6)	(0.0)
Free cash flow	\$(5.8)	\$20.5

\* See reconciliation at the back of this presentation.

# NET CASH, INVESTMENTS, AND EQUITY

### (\$ and share amounts in millions)

	Q2 FY22	Q4 FY21	Q2 FY21
Cash and cash equivalents	\$17.0	\$37.0	\$45•3
Short-term investments (Available for Sale)	9.7	5.6	5•4
Short-term investments (Held-to-Maturity)	1.6	3.2	5.0
Long-term investments (Held-to-Maturity)	8.4	1.1	0.8
Total cash and investments	\$36.6	\$46.9	\$56.5
Total debt	\$ 0.0	\$ 0.0	\$0.0
Net cash and investments	\$36.6	\$46.9	\$56.5
		·	
Shareholders' equity attributable to Culp, Inc.	\$128.5	\$129.0	\$127.3
Shares outstanding	12,210	12,313	12,303
Book value per share	\$10.52	\$10.48	\$10.34
Tangible Book value per share	\$10.29	\$10.23	\$10.08

## ADJUSTED EBITDA

#### **Reconciliation of Net Income to Adjusted EBITDA**

#### CULP, INC. CONSOLIDATED STATEMENTS OF ADJUSTED EBITDA FOR THE TWELVE MONTHS ENDED OCTOBER 31, 2021, AND NOVEMBER 1, 2020 Unaudited (Amounts in Thousands)

	Jai	Quarter Ended nuary 31, 2021		Quarter Ended May 2, 2021		Quarter Ended August 1, 2021		Quarter Ended October 31, 2021		Trailing 12 Months October 31, 2021
Net income	\$	2,082	\$	.,	\$		5		\$	6,668
Income tax expense		899		857		905		444		3,105
Interest income, net		(90)		(36)		(74)		(59)		(259)
Gain on bargain purchase		_		(819)		_		_		(819)
Depreciation expense		1,665		1,643		1,726		1,745		6,779
Amortization expense		115		116		121		146		498
Stock based compensation		292		485		274		435		1,486
Adjusted EBITDA	s	4,963	\$	3,731	S	5,202	\$	3,562	\$	17,458
% Net Sales		6.3%	-	4.7%	-	6.3%	, =	4.8%	_	5.5%
	Ī	Quarter Ended bruary 2, 2020		Quarter Ended May 3, 2020		Quarter Ended August 2, 2020	,	Quarter Ended November 1, 2020		Trailing 12 Months lovember 1, 2020
Net (loss) income	s	(4,207)	s	(27,825)	s	(2.733)	s	2.384	s	(32,381)
Loss before income taxes from discontinued operation	Ĵ	7,824	Ĭ	8,698					Ĭ	16,522
Income tax expense (benefit) from continuing operations		1,619		(2,237)		4,324		1,613		5,319
Interest income, net		(258)		(37)		(7)		(59)		(361)
Asset impairments from continuing operations		_		13,712		_		_		13,712
Restructuring credit		(35)		_		_		_		(35)
Depreciation expense - continuing operations		1,891		1,882		1,822		1,716		7,311
Amortization expense - continuing operations		102		117		118		117		454
Stock based compensation										
-		364	_	(199)	_	126	_	348	_	639
Adjusted EBITDA	\$	7,300	\$	(5,889)	S	3,650	S	6,119	\$	11,180
			_		_		-		_	
% Net Sales		<u>10.7</u> %	_	<u>(12.4</u> )%	, =	<u>5.7</u> %	, =	<u>8.0</u> %	_	<u>4.3</u> %
% Over (Under)	_	<u>(32.0</u> )%	_	N.M.	_	42.5%	, _	(41.8)%	_	<u>56.2</u> %

# **OPERATING WORKING CAPITAL**

### (\$ in millions)

	October 31, 2021	May 2, 2021	November 1, 2020
Accounts receivable, net	\$32.3	\$37.7	\$33.0
Inventories, net	63.8	55.9	47.7
Accounts payable	(40.5)	(42.5)	(38.2)
Accounts payable – capital expenditures	(0.2)	(0.3)	(0.1)
Operating working capital	\$55.4	\$50.8	\$42.4
Percent of sales*	17.6%	16.9%	15.0%
Days sales outstanding	38.6	42.8	38.6
Inventory turns	4.2	4.8	5.6
Days accounts payable outstanding**	57.8	58.0	55•7

\* Sales used in the calculation is an annualized amount derived from the year-to-date net sales.

\*\* Accounts payable also includes accounts payable – capital expenditures.

# **ABOUT NON-GAAP FINANCIAL INFORMATION**

This presentation contains adjusted income statement information, which discloses adjusted net income (loss) and adjusted earnings per share, non-GAAP performance measures that eliminate a non-cash income tax charge in connection with the recordation of a full valuation allowance against the company's U.S. net deferred income tax assets, as well as a non-cash income tax benefit resulting from the re-establishment of certain U.S. Federal net operating loss carryforwards in connection with the recently enacted final regulations regarding the Global Intangible Low Taxed Income ("GILTI") tax provisions of the Tax Cuts and Jobs Act of 2017. The company has included this adjusted information in order to show operational performance excluding the effects of this non-cash income tax charge and non-cash income tax benefit, which are not expected to occur on a regular basis. Details of these calculations and a reconciliation to information from our GAAP financial statements are set forth in the back of this presentation. Management believes this presentation aids in the comparison of financial results among comparable financial periods. We note, however, that this adjusted income statement information should not be viewed in isolation or as a substitute for net income or earnings per share calculated in accordance with GAAP. In addition, the calculation of the company's income taxes involves numerous estimates and assumptions, which we have made in good faith.

This presentation contains disclosures about free cash flow, a non-GAAP liquidity measure that we define as net cash provided by (used in) operating activities, less cash capital expenditures, plus any proceeds from sale of property, plant, and equipment, less investment in unconsolidated joint venture, plus proceeds from life insurance policies, less payments on vendor-financed capital expenditures, plus proceeds from the sale of long-term investments associated with our rabbi trust, less the purchase of long-term investments associated with our rabbi trust, less the purchase of long-term investments associated with our rabbi trust, less the purchase of long-term investments associated with our rabbi trust, and plus or minus the effects of foreign currency exchange rate changes on cash and cash equivalents, in each case to the extent any such amount is incurred during the period presented. Details of these calculations and a reconciliation to information from our GAAP financial statements are set forth in the back of this presentation. Management believes the disclosure of free cash flow provides useful information to investors because it measures our available cash flow for potential debt repayment, stock repurchases, dividends, additions to cash and investments, or other corporate purposes. We note, however, that not all of the company's free cash flow is available for discretionary spending, as we may have mandatory debt payments and other cash requirements that must be deducted from our cash available for future use. In operating our business, management uses free cash flow to make decisions about what commitments of cash to make for operations, such as capital expenditures (and financing arrangements for these expenditures), purchases of inventory or supplies, SG&A expenditure levels, compensation, and other commitments of cash, while still allowing for adequate cash to meet known future commitments for cash, such as debt repayment, and also for making decisions about dividend payments and share repurchas

## **ABOUT NON-GAAP FINANCIAL INFORMATION (2)**

This presentation contains disclosures about our Adjusted EBITDA, which is a non-GAAP performance measure that reflects net income (loss) excluding loss before income taxes from discontinued operations, income tax expense (benefit) from continuing operations, and net interest income, as well as depreciation and amortization expense from continuing operations, and stock-based compensation expense. This measure also excludes asset impairment charges from continuing operations, gain on bargain purchase, restructuring and related charges and credits, as well as other non-recurring charges and credits associated with our business. Details of these calculations and a reconciliation to information from our GAAP financial statements are set forth in this presentation. We believe presentation of Adjusted EBITDA is useful to investors because earnings before interest income and expense, income taxes, depreciation and amortization, and similar performance measures that exclude certain charges from earnings, are often used by investors and financial analysts in evaluating and comparing companies in our industry. We note, however, that such measures are not defined uniformly by various companies, with differing expenses being excluded from net income to calculate these performance measures. For this reason, Adjusted EBITDA should not be viewed in isolation by investors and should not be used as a substitute for net income calculated in accordance with GAAP, nor should it be used for direct comparisons with similarly titled performance measures reported by other companies. Use of Adjusted EBITDA as an analytical tool has limitations in that this measure does not reflect all expenses that are necessary to fund and operate our business, including funds required to pay taxes, service our debt, and fund capital expensitures, among others. Management uses Adjusted EBITDA to help it analyze the company's earnings and operating performance, by excluding the effects of expenses that do not require immediate uses of cash.

The presentation contains disclosures about return on capital for both the entire company and for individual business segments. We define return on capital as adjusted operating income (loss) (measured on a trailing twelve-month basis and excluding certain non-recurring charges and credits) divided by average capital employed (excluding goodwill and intangibles and obligations related to acquisitions at the divisional level only). Operating income (loss) excludes certain non-recurring charges, and average capital employed is calculated over rolling five fiscal periods, depending on which quarter is being presented. Details of these calculations and a reconciliation to information from our GAAP financial statements are set forth at the back of this presentation. We believe return on capital is an accepted measure of earnings efficiency in relation to capital employed, but it is a non-GAAP performance measure that is not defined or calculated in the same manner by all companies. This measure should not be considered in isolation or as an alternative to net income or other performance measures, but we believe it provides useful information to investors by comparing the operating income we produce to the asset base used to generate that income. Also, operating income on a trailing twelve-month basis does not necessarily indicate results that would be expected for the full fiscal year or for the following twelve months. We note that, particularly for return on capital measured at the segment level, not all assets and expenses are allocated to our operating segments, and there are assets and expenses at the corporate (unallocated) level that may provide support to a segment's operations and yet are not included in the assets and expenses used to calculate that segment is return on capital. Thus, the average return on capital for the company's segments will generally be different from the company's overall return on capital. Management uses return on capital to evaluate the company's earnings efficiency and the relati

### Q2 RECONCILIATION OF SELECTED INCOME STATEMENT INFORMATION TO ADJUSTED RESULTS

#### CULP, INC. RECONCILIATION OF SELECTED INCOME STATEMENT INFORMATION TO ADJUSTED RESULTS FOR THE SIX MONTHS ENDED NOVEMBER 1, 2020 Unaudited (Amounts in Thousands, Except for Per Share Data)

	Reported /ember 1, 2020	Adjustments	A	mber 1, 2020 Adjusted Results
Income before income taxes	\$ 5,421	_		5,421
Income tax expense (1)	(5,937)	4,099		(1,838)
Income from investment in unconsolidated joint venture Net (loss) income	\$ <u> </u>	4,099		167 3,750
Net (loss) income per share - basic	\$ (0.03)		\$	0.31
Net (loss) income per share - diluted	\$ (0.03)		\$	0.30
Average shares outstanding-basic	12,293			12,293
Average shares outstanding-diluted	12,293			12,305

#### Notes

(1) The \$4.1 million adjustment represents a \$7.6 million non-cash income tax charge to record a full valuation allowance against the company's U.S. net deferred income tax assets, partially offset by a \$3.5 million non-cash income tax benefit resulting from the re-establishment of certain U.S. Federal net operating loss carryforwards in connection with U.S. Treasury regulations enacted during our first quarter of fiscal 2021 regarding Global Intangible Low Taxed Income ("GILTI") tax provisions of the Tax Cuts and Jobs Act of 2017.

# **RECONCILIATION OF FREE CASH FLOW**

#### RECONCILIATION OF FREE CASH FLOW FOR THE SIX MONTHS ENDED OCTOBER 31, 2021, AND NOVEMBER 1, 2020 (UNAUDITED) (AMOUNTS IN THOUSANDS)

Reconciliation of Free Cash Flow (1):

	FY 2022	FY 2021
A) Net cash (used in) provided by operating activities	\$ (1,328)	22,703
B) Minus: Capital Expenditures	(3,901)	(2,041)
C) Plus: Proceeds from the sale of equipment	_	12
D) Minus: Investment in unconsolidated joint venture	_	(90)
E) Plus: Proceeds from the sale of long-term investments (rabbi trust)	_	77
F) Minus: Purchase of long-term investments (rabbi trust)	(580)	(257)
G) Effects of exchange rate changes on cash and cash equivalents	 (2)	95
Free Cash Flow	\$ (5,811)	20,499

### Q2 FY 22 RETURN ON CAPITAL EMPLOYED BY SEGMENT

	Adjusted Operating Income Twelve Months Ended October 31, 2021 (1)	Average Capital Employed (3)	Return on Avg. Capital Employed (2)
Mattress Fabrics	\$ 12,321	\$ 71,96	0 17.1%
Upholstery Fabrics	9,771	16,41	7 59.5%
Unallocated Corporate	(11,458)	1,54	3 N.M.
Total	\$ 10,634	\$ 89,91	9 11.8%

Average Capital Employed	 As of the three	led October 31	, 2021	As of the	As of the three Months Ended August 1, 2021						As of the three Months Ended May 2, 2021					
	Mattress	Uph	noistery	Unallocated		Mattress	U	lpholstery	Unallocated		N	lattress	Upho	Istery	Unallocated	
	Fabrics	Fa	abrics	Corporate	Total	Fabrics		Fabrics	Corporate	Total	F	Fabrics	Fab	orics	Corporate	Total
Total assets (4)	\$ 96,960		59,330	53,035	209,325	\$ 96,416		55,617	60,215	212,248	\$	97,431		54,305	62,344	214,080
Total liabilities	(18,818)		(40, 629)	(21,424)	(80,871)	(21,298	)	(39,983)	(21,418)	(82,699)		(22,410)	(	38,709)	(23,955)	(85,074)
Subtotal	\$ 78,142	\$	18,701	\$ 31,611	\$ 128,454	\$ 75,118	\$	15,634	\$ 38,797	\$ 129,549	\$	75,021	\$ .	15,596	\$ 38,389	\$ 129,006
Cash and cash equivalents				(16,956)	(16,956)	_	-		(26,061)	) (26,061)					(37,009)	(37,009)
Short-term investments - Available-For-Sale	_		_	(9,709)	(9,709)	_		_	(9,698)	) (9,698)		_		_	(5,542)	(5,542)
Short-term investments Held-To-Maturity	_		_	(1,564)	(1,564)	_		_	(1,661)	) (1,661)		_		_	(3,161)	(3,161)
Current income taxes receivable				(613)	(613)	_	-	_	(524)	(524)				_		
Long-term investments – Held-To-Maturity	_		_	(8,353)	(8,353)			_	(6,629)	(6,629)		_		_	(1,141)	(1,141)
Long-term investments - Rabbi Trust				(9,036)					(8.841)						(8,415)	(8,415)
Deferred income taxes - non-current	_			(452)	(452)			_	(455)	(455)				_	(545)	(545)
Income taxes payable - current				646	646	_		_	253	253					229	229
Income taxes payable - long-term				3,099	3,099	_			3,365	3,365				_	3,326	3,326
Deferred income taxes - non-current	_			4,918	4,918	_		_	4,917	4,917				_	5,330	5,330
Deferred compensation				9,017	9,017				8,795	8,795				_	8,365	8,365
Total Capital Employed	\$ 78,142	\$	18,701	\$ 2,608	\$ 99,451	\$ 75,118	\$	15,634	\$ 2,258	\$ 93,010	\$	75,021	\$	15,596	\$ (174)	\$ 90,443

	 As of the th	ree Months Ended	January 31, 2021		As of the three Months Ended November 1, 2020						
	Mattress	Upholstery	Unallocated		N	lattress	Upholstery	Unallocated			
	 Fabrics	Fabrics	Corporate	Total		Fabrics	Fabrics	Corporate	Total		
Total assets (4)	\$ 91,412	53,233	67,333	211,978	\$	83,237	47,267	72,272	202,776		
Total liabilities	(21,503)	(38,061)	(24,052)	(83,616)		(21,628)	(30,287)	(23,610)	(75,525)		
Subtotal	\$ 69,909	\$ 15,172	\$ 43,281	\$ 128,362	\$	61,609	\$ 16,980	\$ 48,662	\$ 127,251		
Cash and cash equivalents			(35,987)	(35,987)		_		(45,288)	(45,288)		
Short-term investments - Available-For-Sale	_	_	(5,548)	(5,548)		_	_	(5,462)	(5,462)		
Short-term investments - Held-To-Maturity	_	_	(9,785)	(9,785)		_	_	(5,005)	(5,005)		
Long-term investments – Held-To-Maturity	_	_	(512)	(512)		_	_	(759)	(759)		
Long-term investments - Rabbi Trust			(8,232)	(8,232)		_		(8,060)	(8,060)		
Deferred income taxes - non-current			(640)	(640)				(645)	(645)		
Income taxes payable - current			1,129	1,129				1,413	1,413		
Income taxes payable - long-term	_		3,325	3,325			_	3,325	3,325		
Deferred income taxes - non-current			5,543	5,543		_		6,089	6,089		
Deferred compensation			8,179	8,179				8,000	8,000		
Total Capital Employed	\$ 69,909	\$ 15,172	\$ 753	\$ 85,834	\$	61,609	\$ 16,980	\$ 2,270	\$ 80,859		

	 Mattress Upholstery Unallocated		allocated				
	Fabrics	E.	abrics	C	orporate	Total	
Average Capital Employed (3)	\$ 71,960	\$	16,417	\$	1,543	\$ 89,919	

#### Notes

(1) See last page of this presentation for calculation

(2) Return on average capital employed represents the last twelve months operating income as of October 31, 2021, divided by average capital employed. Average capital employed does not include cash and cash equivalents, short-term investments Available-For-Sale, and short-term investments Held-To-Maturity, long-term investments – Rabbi Trust, income taxes receivable and payable, noncurrent deferred income tax assets and liabilities, and deferred compensation.

(3) Average capital employed was computed using the five quarterly periods ending October 31, 2021, August 1, 2021, May 2, 2021, January 31, 2021, and November 1, 2020.

(4) Intangible assets are included in unallocated corporate for all periods presented and therefore, have no effect on capital employed and return on capital employed for our mattress fabrics and upholstery fabrics segments.

### Q2 FY 21 RETURN ON CAPITAL EMPLOYED BY SEGMENT

							Adjusted						
						0	perating Inco	ome					
							Twelve Mont	hs		Average Return on			
		Ended								Capital	Avg. Capital		
						No	vember 1, 20			Employed (3)		Employed	
Mattress Fabrics					-	\$		5,241	\$		69,290		7.6%
Upholstery Fabrics								8,920	)		19,133		46.6%
Unallocated Corporate								(9,353	3)		8,166		N.M.
Total						\$		4,808	3 \$		96,589		5.0%
Average Capital Employed As of the three Months Ended November 1, 2020 As of the three Months Ended August 2, 2020 As of the three Months Ended May 3, 2020													
······································		Mattress	Upholsterv	Unallocated	.,	Mattress	Upholsterv	Unallocated	,	Mattress	Upholsterv	Unallocated	.,
		Fabrics	Fabrics	Corporate	Total	Fabrics	Fabrics	Corporate	Total	Fabrics	Fabrics	Corporate	Total
Total assets (4)	\$	83.237	47.267	72,272	202,776	\$ 79.016	41,239	64,332	184,587	\$ 82.060	38,517	94,507	215,084
Total liabilities (5)	-	(21,628)	(30,287			(14,444)	(23,644)		(58,718)	(9,239)	(20,908)	(55,239)	(85,386)
Subtotal	\$	61,609	\$ 16,980		\$ 127.251	\$ 64,572	\$ 17,595		\$ 125,869	\$ 72.821	\$ 17,609	\$ 39,268	\$ 129,698
Cash and cash equivalents	-			(45,288)				(39,986)	(39,986)			(69,790)	(69,790)
Short-term investments – Available-For-Sale				(5,462)				(983)	(983)			(923)	(923)
Short-term investments – Held-To-Maturity				(5,005)	(5,005)			(5.092)	(5.092)		_	(4.271)	(4.271)
Current income taxes receivable								(782)	(782)			(1,585)	(1,585)
Long-term investments – Held-To-Maturity		_	_	(759)	(759)	_	_	(1,314)	(1,314)	_	_	(2,076)	(2,076)
Long-term investments - Rabbi Trust				(8,060)		_	=	(7,916)	(7,916)	_		(7,834)	(7,834)
Deferred income taxes - non-current				(645)			_	(593)	(593)	_	_	(793)	(793)
Line of credit - China operations		_		(045)	(045)	_		(333)	(535)		_	1,015	1,015
Paycheck Protection Program Loan			_		_	_	_		_	_	_	7,606	7,606
Income taxes payable - current					1.413			613	613		_	395	395
Line of credit - U.S. operations				1,418	1,410				010		_	29,750	29,750
Income taxes payable - long-term					3.325			3,591	3,591			3,796	3,796
Deferred income taxes - non-current			_	6,089	6.089	_	_	5,311	5,311	_	_	1,818	1,818
Deferred compensation				8,000	8,000			7,869	7.869			7,720	7,720
Total Capital Employed	s	61,609	\$ 16,980		\$ 80,859	\$ 64,572	\$ 17,595		\$ 86,587	\$ 72.821	\$ 17,609	\$ 4,096	\$ 94,526
iona onpina Employed	÷	01,000	- 10,000	- 2,210	\$ 53,000	÷ 54,012	÷ 17,000	,-10	2 22,001	÷ 72,021	- 11,000	4,000	,or

	 As of the three Months Ended February 2, 2020						As of th	e three Months I	Ended November 3	, 2019
	Mattress	Upholstery	Unallocated				lattress	Upholstery	Unallocated	
	 Fabrics	Fabrics	Corporate		Total		Fabrics	Fabrics	Corporate	Total
Total assets (4)	\$ 88,641	42,248	81,251		212,140	\$	84,473	43,313	105,736	233,522
Total liabilities (5)	 (11,586)	(18,179)	(22,279		(52,044)		(14,079)	(23,902)		(67,600)
Subtotal	\$ 77,055	\$ 24,069	\$ 58,972		160,096	\$	70,394	\$ 19,411		\$ 165,922
Cash and cash equivalents	_	_	(21,640	•	(21,640)		_		(46,955)	(46,955)
Short-term investments –										
Available for Sale		—	(7,580	)	(7,580)					_
Short-term investments – Held-to-Maturity			(3,171		(3,171)					
Current income taxes receivable	_		(776		(776)			_	(776)	(776)
Current income taxes receivable Current assets - Discontinued Operation		_	(4,738					_		(4,760
	_	_	(4,738)	,	(4,738)			_	(4,760)	(4,780
Long-term investments – Held-to-Maturity		_	(2.224		(2.224)					
Long-term investments - Rabbi Trust			(7,804		(7,804)		_		(7,575)	(7.575
Noncurrent income taxes receivable			(7,804		(733)			_	(7,575)	(7,373
Deferred income taxes - non-current			(920		(920)				(733)	(733
Long-term note receivable affiliated with		_	(920	,	(920)		_	_	(511)	(511)
discontinued operation			(1.800		(1.800)				(1.800)	(1,800)
Noncurrent assets - Discontinued Operation			(9,241		(9,241)		_		(22,950)	(22,950
Current liabilities - Discontinued Operation			2,094		2,094				1,907	1,907
Income taxes payable - current	_	_	455		455			_	1,539	1,539
Contingent consideration affiliated with										
discontinued operation	_	_	_						6,006	6,006
Income taxes payable - long-term			3,442		3,442				3,442	3,442
Deferred income taxes - non-current	_		2,013		2,013				3,283	3,283
Deferred compensation	_		7,637		7,637		_	_	7,429	7,429
Noncurrent liabilities - Discontinued Operation			3,501		3,501				3,550	3,550
Non-controlling interest - Discontinued Operation	_	_	(253	)	(253)		_	_	(4,402)	(4,402)
Total Capital Employed	\$ 77,055	\$ 24,069	\$ 17,234	\$	118,358	\$	70,394	\$ 19,411	\$ 12,811	\$ 102,616

	Mattress		Upholstery	Unallocated	
	Fabrics		Fabrics	Corporate	Total
Average Capital Employed (3)	\$ 69	9,290 \$	19,133	\$ 8,166	\$ 96,589

Notes

See last page of this presentation for calculation.

(2) Return on average capital employed represents the last twelve months operating income as of November 1, 2020 divided by average capital employed. Average capital employed does not include cash and cash equivalents, short-term investments Available-For-Sale, and short-term and long-term investments Held-To-Maturity, long-term investments—Rabbi Trust, income tax assets and liabilities, deferred compensation, lines of credit associated with our U.S. and China operations, Paycheck Protection Program loan, long-term note receivable affiliated with discontinued operation, current and non-current assets—Discontinued Operation, current and non-current liabilities-Discontinued Operation, contingent consideration affiliated with discontinued operation, and non-controlling interest-Discontinued Operation.

(3) Average capital employed was computed using the five quarterly periods ending November 1, 2020, August 2, 2020, May 3, 2020, February 2, 2020, and November 2, 2019.

(4) Intangible assets and goodwill are included in unallocated corporate for all periods presented and therefore, have no effect on capital employed and return on capital employed for our mattress fabrics and upholstery fabrics segments.

(5) Accrued restructuring costs and certain obligations associated with an acquisition are included in unallocated corporate for all periods presented and therefore, have no effect on capital employed and return on capital employed for our mattress fabrics and upholstery fabrics segments.

### CONSOLIDATED STATEMENTS OF ADJUSTED INCOME

#### CULP INC. CONSOLIDATED STATEMENTS OF ADJUSTED OPERATING INCOME (LOSS) FOR THE TWELVE MONTHS ENDED OCTOBER 31, 2021, AND NOVEMBER 1, 2020 Unaudited (Amounts in Thousands)

÷				Quarter	End	led				
		1/31/2021		5/2/2021		8/1/2021		10/31/2021		Trailing 12 Months 10/31/2021
Mattress Fabrics	\$	3,297	\$	2,274	\$	3,611	\$	3,139	\$	12,321
Upholstery Fabrics		3,863		2,613		2,267		1,028		9,771
Unallocated Corporate		(3,123)		(3,248)		(2,560)		(2,527)		(11,458)
Adjusted Operating income	\$	4,037	\$	1,639	\$	3,318	\$	1,640	\$	10,634
	Quarter Ended							Trailing 12 Months		
		2/2/2020		5/3/2020		8/2/2020		11/1/2020		11/1/2020
Mattress Fabrics	\$	1,778	\$	(2,764)	\$	1,845	\$	4,382	\$	5,241
Upholstery Fabrics		3,030		490		2,113		3,287		8,920
Unallocated Corporate		(2,119)		(2,008)		(2,075)		<u>(3,151)</u>		(9,353)
Subtotal	\$	2,689	\$	(4,282)	\$	1,883	\$	4,518	\$	4,808
Asset Impairments		_		(13,712)		—		—		(13,712)
Restructuring credit		35								35
Adjusted Operating income (loss)	\$	2,724	\$	(17,994)	\$	1,883	\$	4,518	\$	(8,869)
% Over (Under)		48.2%	_	(109.1)%		76.2%	_	(63.7)%		N.M.